Financial Statements

2018

Team Red, White & Blue, Inc.

December 31, 2018 and 2017



# **Financial Statements**

# Team Red, White & Blue, Inc.

December 31, 2018 and 2017

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#### Strothman and Company

Certified Public Accountants and Advisors 1600 Waterfront Plaza 325 West Main Street Louisville, KY 40202 502 585 1600



# **Independent Auditors' Report**

Members of the Board of Directors Team Red, White & Blue, Inc. Tampa, Florida

We have audited the accompanying financial statements of Team Red, White & Blue, Inc. (the "Organization"), which are comprised of the statements of financial position as of December 31, 2018 and 2017, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

# **Auditors' Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the Organization's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Team Red, White & Blue, Inc. as of December 31, 2018 and 2017, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

# Change in Accounting Principle - Adoption of Financial Accounting Standards Board Accounting **Standards Update**

As noted in Note B, the Organization adopted the requirements of Financial Accounting Standards Board, Accounting Standards Update No. 2016-14 retroactive to 2017. Our opinion is not modified with respect to this matter.

Statutes and Company PSC Louisville, Kentucky February 20, 2019

# Statements of Financial Position

# Team Red, White & Blue, Inc.

	December 31			
		2018		2017
Assets				
Cash and cash equivalents	\$	1,138,872	\$	2,675,791
Investments		1,585,321		615,359
Accounts receivable		465,513		12,500
Grants receivable		110,000		400,000
New member inventory		434,875		397,639
Note receivable		18,773		89,804
Property and equipment, net of accumulated				
depreciation and amortization		560,629		505,106
Deposits		7,797		7,547
Total Assets	\$	4,321,780	\$	4,703,746
Liabilities and Net Assets				
Liabilities				
Accounts payable	\$	49,504	\$	123,191
Accrued expenses		52,183	_	81,016
Total Liabilities		101,687		204,207
Net Assets				
Without donor restriction		3,849,614		3,635,045
With donor restriction		370,479		864,494
Total Net Assets	_	4,220,093		4,499,539
Total Liabilities and Net Assets	\$	4,321,780	\$	4,703,746

Statements of Activities

1,494,310 77,006 400 427,515 1,656,879 4,028,073 1,420,391 8,677,059 9,104,574 6,015,120 768,423 314,601 7,098,144 2,006,430 2,493,109 \$ 4,499,539 Total Year Ended December 31, 2017 S 622,342 168,173 527,347 695,520 (453,368)242,152 864,494 242,152 Net Assets With Donor Restriction \$ S 77,006 400 314,601 1,494,310 427,515 1,488,706 3,500,726 1,420,391 7,981,539 453,368 8,862,422 6,015,120 768,423 7,098,144 1,764,278 3,635,045 Without Donor 1,870,767 Net Assets Restriction \$ ↔ 1,398,875 1,336,588 (30,038)2,658 357,536 41,431 (279,446)1,193,409 3,130,000 7,031,492 7,072,923 787,562 7,352,369 4,499,539 4,220,093 6,207,271 Total Year Ended December 31, 2018 S \$ (509,069)(494,015)(494,015)13,554 1,500 15,054 864,494 370,479 With Donor Restriction Net Assets S S 1,397,375 1,336,588 787,562 357,536 (30,038)2,658 Without Donor 41,431 1,179,855 3,130,000 7,016,438 509,069 7,566,938 7,352,369 214,569 3,635,045 3,849,614 6,207,271 Net Assets Restriction \$ ↔ **Total Revenues and Support** Increase (Decrease) in Net Assets Net Assets at End of Year Total Operating Expenses Net Assets at Beginning of Year Races and special events Team Red, White & Blue, Inc. Investment income (loss) Management and general Net Assets Released From In-kind contributions Merchandise sales Revenues and Support Total Support Operating Expenses Other income Program services Contributions Restrictions Fundraising Grants Revenues Support

See Accompanying Notes to Financial Statements

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Team Red, White & Blue, Inc.

			Year	Year Ended December 31, 2018	mber	31, 2018					Year	Year Ended December 31, 2017	ember	31, 2017		
	"	Program		General and					_ <u>_</u>	Program		General and				
	ر ا	Services	Adm	Administrative	필	Fundraising		Total	တ	Services	Adm	Administrative	Fu	Fundraising		Total
Payroll and related expenses Miscellaneous expenses	€	2,054,708	↔	467,595	↔	152,592	€	2,674,895	€	2,083,127	↔	378,172	↔	178,837	↔	2,640,136
National events		1,327,105				99,202		1,426,307		1,121,150				85,175		1,206,325
Races and special events Eagle Leadership Development Program		297,937 533,378				40,974		344,911 533,378		249,665 516,997				14,489		264,154 516,997
Outreach		182,720						182,720		158,979						158,979
Social events		177,319						177,319		162,522						162,522
Physical fitness expenses		91,350						91,350		90,763						90,763
Other chapter expenses		104,676						104,676		162,830						162,830
Travel and meetings		200,131		59,610		27,468		287,209		100,194		52,286		17,291		169,771
Firebase expenses		7,976		15,065				23,041		29,135						29,135
Cost of sales		19,106						19,106		374,452						374,452
Merchandise shipping and warehousing		111,772						111,772		110,724						110,724
Leadership meetings		104,688						104,688		159,664						159,664
Advertising		641,327		56,046				697,373		325,802		24,293				350,095
Professional fees				69,545				69,545				177,965				177,965
Occupancy expense		183,100		30,252				213,352		183,100		30,208				213,308
Office expenses				12,539				12,539				22,892				22,892
Contract services				28,272				28,272				72,915				72,915
In-kind goods		109,200						109,200		169,749						169,749
Depreciation and amortization Miscellaneous expenses		60,778		48,440		18,844 12,456		128,062 12,654		16,267		7,122 2,570		2,444		25,833 18,935
	↔	\$ 6,207,271	↔	787,562	↔	357,536	S	7,352,369	↔	6,015,120	↔	768,423	↔	314,601	↔	7,098,144

# Team Red, White & Blue, Inc.

	Year Ended I	Dece	mber 31
	2018		2017
Operating Activities			
Increase (decrease) in net assets	\$ (279,446)	\$	2,006,430
Adjustments			
Depreciation and amortization expense	128,062		25,833
Net loss (gain) on investments	47,479		(63,973)
Donation of investments			(1,179)
Changes in operating assets and liabilities			
Accounts receivable	(453,013)		(12,500)
Grants receivable	290,000		(400,000)
Note receivable	71,031		
Ne member inventory	(37,236)		80,929
Deposits	(250)		2,500
Accounts payable	(73,687)		44,690
Accrued expenses	(28,833)		3,464
Net Cash Provided By (Used In)			
Operating Activities	(335,893)		1,686,194
Investing Activities			
Purchases of property and equipment	(183,585)		(475,765)
Purchase of investments	(1,017,441)		(13,033)
Net Cash Used In Investing Activities	(1,201,026)		(488,798)
Net Increase (Decrease) in Cash and Cash Equivalents	(1,536,919)		1,197,396
Cash and Cash Equivalents Beginning of Year	 2,675,791		1,478,395
Cash and Cash Equivalents End of Year	\$ 1,138,872	\$	2,675,791
Non-Cash Financing and Investing Activities Sale of inventory through note receivable		\$	89,804

Notes to the Financial Statements

Team Red, White & Blue, Inc.

December 31, 2018 and 2017

#### **Note A--Nature of Activities**

Team Red, White & Blue, Inc. (the "Organization") is a non-profit organization that enriches the lives of America's veterans by connecting them to their community through physical and social activities throughout the United States. The Organization has 195 local chapters operating in the United States, whose operations are included in the accompanying financial statements. The Organization's primary sources of revenue are derived from races and special events, in-kind contributions of good and services, contributions, grants and merchandise sales.

## **Note B--Summary of Significant Accounting Policies**

Basis of Accounting--The financial statements have been prepared using the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America.

<u>Financial Statement Presentation</u>--The Organization is required to report information regarding its financial position and activities according to two classes of net assets (net assets without donor restrictions and net assets with donor restrictions) based upon the existence or absence of donor-imposed restrictions.

<u>Cash and Cash Equivalents</u>--The Organization considers all highly liquid investments with maturities when purchased of three months or less, that are not designated for a specific purpose, to be cash equivalents.

<u>Valuation of Investments</u>--Investments in marketable securities with readily determinable fair values are reported at their fair values. Purchases and sales are recorded on a trade-date basis. Realized and unrealized gains and losses are included in the statements of activities as unrestricted support. Interest income is recorded on the accrual basis. Dividends are recorded on the ex-dividend date.

<u>Contributions and Grants</u>--The Organization recognizes contributions and grants when received and considers them to be available to use without restrictions unless the donor stipulates otherwise. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, such contributions and grants are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions. Restricted contributions and grants whose restrictions are met in the same reporting period as received are reported as unrestricted contributions and grants.

Revenue Recognition—Sales of merchandise consist of apparel and other items depicting the Organization's logo purchased through online retail. The Organization recognizes revenue related to merchandise sales at the time of shipment when persuasive evidence of an arrangement exists, delivery has occurred, the sales price is fixed or determinable, and collection is probable. Merchandise is considered delivered to the customer once it has been shipped and title and risk of loss have been transferred.

<u>New Member Inventory</u>--Inventory is mainly made up of shirts and other items that are donated to the Organization by a third party. The Organization records the value of the inventory based on comparable prices found in the market. The inventory is managed by a third-party.

Continued

Team Red, White & Blue, Inc.

December 31, 2018 and 2017

# Note B--Summary of Significant Accounting Policies--Continued

<u>Property and Equipment</u>--Property and equipment is stated at cost if purchased, or at fair value as of the date contributed. The Organization capitalizes purchases of equipment and furniture of greater than \$2,000. Depreciation and amortization is computed using the straight-line method over the estimated useful life of the related assets. Depreciation and amortization expense includes \$121,020 and \$20,155 of amortization expense and \$7,042 and 5,678 of depreciation expense during the fiscal years ended December 31, 2018 and 2017, respectively.

<u>In-Kind Contributions</u>--Contributions of merchandise and athletic gear are recorded at fair value and recognized as support and program service expenses in the accounting period when they are received. Contributions of legal and advertising services and rent are likewise recorded at fair value and recognized as general and administrative expenses. Contributions of property and equipment are recorded at fair value and capitalized on the statements of financial position.

Administrative operations are conducted in the residences of the Organization's Directors and Executive Officer's without cost. The Organization also receives free services from a variety of unpaid volunteers. No amounts have been recognized in the accompanying statements of activities because these services do not meet the criteria for recording as in-kind support and expenses.

<u>Allocation of Functional Expenses</u>—Most expenses are charged directly to program services, general and administrative, or fundraising based on specific identification. The salaries are allocated based on the percentage of hours worked toward a specific program by each employee. Rent and other occupancy costs are allocated based on space usage.

<u>Advertising Costs</u>--Advertising costs are expensed as incurred. Total advertising expense was \$697,373 and \$350,095 during the years ended December 31, 2018 and 2017, respectively.

<u>Fair Value of Financial Instruments</u>--The carrying amounts for assets, other than property and equipment, and liabilities approximate their fair values due to their short maturity.

<u>Use of Estimates</u>--The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements, and the reported amounts of support, revenues and expenses during the reporting period. Actual results could differ from those estimates.

<u>Income Taxes</u>--The Organization is exempt from federal and state income taxes under Section 501(c)(3) of the Internal Revenue Code. Accordingly, no provision for federal or state income taxes is reflected in the accompanying financial statements. The Organization had no unrelated business income during the years ended December 31, 2018 or 2017.

Generally accepted accounting principles prescribe a comprehensive model for how an entity should measure, recognize, present and disclose in its financial statements uncertain tax positions that an entity has taken or expects to take on a tax return. The Organization determined that it had no uncertain tax positions as of December 31, 2018 or 2017.

Continued

Team Red, White & Blue, Inc.

December 31, 2018 and 2017

## Note B--Summary of Significant Accounting Policies--Continued

New Accounting Pronouncement—During the year ended December 31, 2018, the Organization adopted the requirements of the Financial Accounting Standards Board's Accounting Standards Update No. 2016-14—Not-for-Profit Entities (Topic 958): Presentation of Financial Statements of Not-for-Profit Entities (ASU 2016-14). This update addresses the complexity and understandability of net asset classification, deficiencies in information about liquidity and availability of resources, and the lack of consistency in the type of information provided about expenses and investment return between not-for-profit entities. A key change required by ASU 2016-14 is the net asset classes used in these financial statements. Amounts previously reported as unrestricted net assets are now reported as net assets without donor restrictions, and amounts previously reported as temporarily restricted net assets and permanently restricted net assets are now reported as net assets with donor restrictions. A footnote on liquidity has also been added (Note H).

<u>Reclassifications</u>--Certain reclassifications have been made to the 2017 financial statements in order for them to be in conformity with current year presentation. There was no effect on net assets as result of these reclassifications.

#### **Note C--Investments and Fair Value Measurements**

Accounting principles generally accepted in the United States of America establish a framework to measure fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value into three levels. Financial assets valued using Level 1 inputs are based on unadjusted quoted market prices within active markets. Financial assets valued using Level 2 inputs are based primarily on quoted prices for similar assets in active or inactive markets. Financial assets valued using Level 3 inputs are based on significant unobservable inputs. The Organization does not have any Level 2 or Level 3 financial assets as of December 31, 2018 or 2017.

Fair values of investments are as follows:

		Value Using Level 1 Inputs				
		December 31				
	_	2018		2017		
Cash equivalents	\$	1,006,932	\$	11,686		
Exchange traded funds	_	578,389		603,673		
	\$	1,585,321	\$	615,359		

#### Team Red, White & Blue, Inc.

December 31, 2018 and 2017

#### Note C--Investments and Fair Value Measurements

Investment income (loss), net of expenses was as follows:

	Yeas Ended December 31				
		2018		2017	
Interest and dividends	\$	17,441	\$	13,033	
Realized loss, net of investment fees		(1,554)		(1,421)	
Unrealized gain (loss)		(45,925)		65,394	
	\$	(30,038)	\$	77,006	

#### Note D--Note Receivable

On October 19, 2017, the Organization entered into a noninterest bearing note receivable with a retailer. The Organization transferred inventory with a value of \$89,804 to the retailer. Commencing on January 15, 2018, the retailer began making quarterly principal payments based on the cost of the inventory sold for that period. During 2018, \$71,031 of principal payments were made on this note receivable by the retailer. On May 19, 2019, the note is due in full regardless of the amount inventory sold at that point.

#### **Note E--Conditional Grant**

In January 2017, the Organization received a grant to be used in support of general programs of the Organization over a three-year period from January 2017 through December 2019. This grant contained certain annual milestones and commitments that the Organization was required to meet to obtain each annual installment payment. The grant is in the amount of \$4,750,000, receivable in three annual installments based on the Organization's ability to meet the requirements of this grant. The first installment was earned and received on January 28, 2017 in the amount of \$1,750,000 and was recorded on that date as unrestricted grant support. The second installment was received on January 11, 2018, and the third installment is scheduled to be received in January 2019, each in the amount of \$1,500,000, subject to the Organization meeting the grant requirements for each year. Management considers the remaining amount receivable to be conditional based on the Organization's ability to satisfy the grant requirements and thus this installment is not recorded in the Organization's 2018 financial statements.

# Team Red, White & Blue, Inc.

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# **Note F--Property and Equipment**

Property and equipment consists of the following:

	December 31			
		2018		2017
Office equipment and furniture	\$	28,804	\$	32,331
Leasehold improvements		66,126		36,049
Software and website		613,875		471,834
		708,805		540,214
Less accumulated depreciation and amortization		148,176		35,108
Net Property and Equipment	\$	560,629	\$	505,106

# **Note G--Net Assets With Donor Restrictions**

Net assets with donor restrictions consist of the following:

	J:	anuary 1, 2018		ntributions and Grants		Released from estrictions	Dec	cember 31, 2018
Restricted for specific purposes: Regional Chapter operations	\$	564,494	\$	15,054	\$	509,069	\$	70,479
Other operational expenses		300,000						300,000
	\$	864,494	\$	15,054	\$	509,069	\$	370,479
	J:	anuary 1, 2017		ntributions and Grants		Released from estrictions	Dec	cember 31, 2017
Restricted for specific purposes: Regional Chapter operations	<b>J</b> :			and		from	Dec	,
		2017	_	and Grants	Re	from estrictions		2017

# Team Red, White & Blue, Inc.

December 31, 2018 and 2017

# Note H--Liquidity and Availability of Financial Assets

The Organization's major sources of support are corporate grants and contributions, and even though this support can fluctuate significantly from year to year, the Organization has a strong cash position to cover its monthly financial obligations.

The following table reflects the Organization's financial assets as of the balance sheet date, reduced by amounts not available for general use within one year because of contractual or donor-imposed restrictions or internal designations.

	December 31			
		2018		2017
Cash and cash equivalents Accounts receivable, to be collected in less than one year Investments	\$	1,138,872 594,286 1,585,321	\$	2,675,791 502,304 615,359
Total financial assets, excluding noncurrent receivables		3,318,479		3,793,454
Contractual or donor-imposed restrictions:  Cash restricted by donors for specific uses		(370,479)		(864,494)
Financial Assets Available to Meet Cash Needs for Expenditures Within One Year	\$	2,948,000	\$	2,928,960

#### **Note I--In-Kind Contributions**

The Organization's received contributed goods and services for the following:

		Year Ended December 31			
		2018			2017
Merchandise and athletic gear Chapter expenses Advertising and marketing fees Professional fees		\$	132,934 94,271 1,099,243 10,140	\$	305,270 156,609 850,000 182,431
	Total In-Kind Contributions	\$	1,336,588	\$	1,494,310

#### Team Red, White & Blue, Inc.

December 31, 2018 and 2017

## **Note J--Operating Lease Commitments**

The Organization leases office space under non-cancellable operating lease agreements. Occupancy expense was \$213,352 and \$213,308 for the years ended December 31, 2018 and 2017, respectively.

Future minimum annual payments under operating leases with initial or remaining non-cancelable terms of one year or more are as follows:

Year Ending December 31	
2019	\$ 138,705
2020	143,538
2021	 101,385
	\$ 383,628

#### **Note K--Concentrations**

The Organization maintains its cash and cash equivalents at two financial institutions. The Federal Deposit Insurance Corporation ("FDIC") insures these balances up to \$250,000 at each institution. At December 31, 2018 and 2017, the Organization's cash account at one bank exceeded the FDIC insured amount by approximately \$1,030,000 and \$2,469,000, respectively.

#### Note L--Retirement Plan

The Organization has a defined contribution 401(k) plan covering all employees after attaining the age of eighteen. The plan is subject to the provisions of the Employment Income Security Act of 1974 ("ERISA"). The Organization made discretionary or matching contributions of \$41,714 and \$35,940 to the plan for the years ended December 31, 2018 and 2017, respectively.

#### **Note M--Subsequent Events**

Events that occur after the statement of financial position date, but before the financial statements were available to be issued must be evaluated for recognition or disclosure. The effects of subsequent events that provide evidence about conditions that existed at the statement of financial position date are recognized in the accompanying financial statements. Subsequent events which provide evidence about conditions that existed after the statement of financial position date require disclosure in the accompanying notes to the financial statements. Management evaluated the activity of the Organization through February 20, 2019, the date the financial statements were available to be issued, and concluded that no subsequent events have occurred that would require recognition in the financial statements or disclosure in the notes to the financial statements.